

	July 18	August 18	September 18	October 18	November 18	December 18	January 19	February 19	March 19	April 19	May 19	June 19	TOTAL	
Ordinary Income/Expense														
Income														
4010 · Services Revenue														
5030 · Other Charge Write-off	-21,700	-26,523	-28,000	-28,934	-28,000	-26,523	-26,523	-23,956	-24,112	-23,334	-28,934	-28,000	-314,539	Ratio by last year
5020 · Contractual Write-Off	-347,975	-425,302	-449,000	-463,966	-449,000	-425,302	-425,302	-384,144	-386,638	-374,166	-463,966	-449,000	-5,043,761	
4010-10 · Revenue Adjustment	43,742	53,462	56,441	58,322	56,441	53,462	53,462	48,288	48,602	47,034	58,322	56,441	634,018	Ratio by last year
4010 · Services Revenue - Other	458,458	560,338	591,559	611,278	591,559	560,338	560,338	506,112	509,398	492,966	611,278	591,559	6,645,182	
Total 4010 · Services Revenue	132,525	161,975	171,000	176,700	171,000	161,975	161,975	146,300	147,250	142,500	176,700	171,000	1,920,900	
4015 · Bad Debt Recovery	1,000	0	1,000	200	1,000	150	2,500	3,500	0	200	200	250	10,000	Reduced from last year
4020 · Miscellaneous Income														
4020-20 · Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	Was negligible last year
4020-40 · Other Income													0	
Total 4020 · Miscellaneous Income	0	0	0	0	0	0	0	0	0	0	0	0	0	
4030 · Tax Revenue	12,781					134,649	34,644			82,000	37,423		301,497	Conservative increase 1.025 over last year
4040 · Overpayments	-450	-2,750	0	-2,000	-1,000	-1,500	-250	-2,500	-500	-3,500	-2,500	-500	-17,450	From Revenue projection
Total Income	145,856	159,225	172,000	174,900	171,000	295,274	198,869	147,300	146,750	221,200	211,823	170,750	2,214,947	
Cost of Goods Sold														
5040 · Bad Debt Expense	13,000	10,000	10,000	0	20,000	20,000	13,000	20,000	10,000	10,000	10,000	10,000	146,000	Estimate using current year
Total COGS	13,000	10,000	10,000	0	20,000	20,000	13,000	20,000	10,000	10,000	10,000	10,000	146,000	
Gross Profit	132,856	149,225	162,000	174,900	151,000	275,274	185,869	127,300	136,750	211,200	201,823	160,750	2,068,947	
Expense														
5065 · Bank service charge	235	302	287	308	108	313	410	294	218	180	230	395	3,280	Weighted average estimate
6200 · Communications														
6200-10 · Dispatch	6,138	7,502	7,920	8,184	7,920	7,502	7,502	6,776	6,820	6,600	8,184	7,920	88,968	From Revenue projection
6200-30 · Telephone	532	744	833	1,343	737	951	742	746	977	995	1,266	1,146	11,012	Weighted average estimate
6200 · Communications - Other	138	216	171	273	257	329	248	109	262	262	290	263	2,818	Weighted average estimate
Total 6200 · Communications	6,808	8,462	8,924	9,800	8,914	8,782	8,492	7,631	8,059	7,857	9,740	9,329	102,798	
6270 · Fines and Assessments	0	0	0	0	0	0	0	0	0	0	0	0	0	
6300 · Fuel & Oil	7,229	6,123	5,384	11,480	6,839	7,582	5,845	4,725	4,725	4,725	8,400	8,400	81,457	Est adjusted for 4 rigs plus 5% fuel cost increase
6400 · Insurance														
6400-10 · General Liability Insurance	12,336	0	0	0	12,336	0	12,336	0	0	0	12,336	0	49,344	Estimated at 12% increase
6400-20 · Health Insurance	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	197,357	See "Wage Distribution"
6400-40 · Worker's Compensation Insurance	5,989	5,989	5,989	5,989	8,983	5,989	5,989	5,989	5,989	5,989	8,983	5,989	77,856	As a percentage of wages
6400-50 · AFLAC Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	No participants
Total 6400 · Insurance	34,771	22,435	22,435	22,435	37,765	22,435	34,771	22,435	22,435	22,435	37,765	22,435	324,557	
6500 · Maintenance														
6500-10 · Buildings and Grounds	720	720	720	720	720	720	720	720	720	720	720	720	8,640	
6500-20 · Computers and Equipment	3,000	3,500	500	500	500	500	4,000	500	500	500	500	500	15,000	
6500-30 · Vehicle Maintenance	7,500	10,000	5,000	15,000	5,000	5,000	2,500	5,000	5,000	5,000	15,000	5,000	85,000	
Total 6500 · Maintenance	11,220	14,220	6,220	16,220	6,220	6,220	7,220	6,220	6,220	6,220	16,220	6,220	108,640	
6510 · Memberships	10	10	160	10	145	260	145	10	145	160	10	145	1,210	
6520 · Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0	
6530 · Office Expense	1,500	1,500	1,250	1,500	1,500	1,250	1,500	1,500	1,250	1,000	1,250	1,500	16,500	
6600 · Professional Services														
6600-40 · Consulting Services	500	0	500	0	500	0	500	0	500	0	500	0	3,000	
6600-10 · Accounting Services	1,500	1,500	1,500	1,500	15,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	32,000	
6600-20 · Legal Services	2,500	2,500	12,500	2,500	2,500	2,500	2,500	12,500	2,500	2,500	2,500	2,500	50,000	

	July 18	August 18	September 18	October 18	November 18	December 18	January 19	February 19	March 19	April 19	May 19	June 19	TOTAL	
6600 · Professional Services - Other	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	
Total 6600 · Professional Services	5,500	5,000	15,500	5,000	19,500	5,000	5,500	15,000	5,500	5,000	5,500	5,000	97,000	
6650 · Publications and Legal Notices	200	0	50	0	50	0	50	0	50	0	50	0	450	
6700 · Payroll Expenses														
6700-20 · Regular Wages	79,797	79,797	79,797	79,797	119,696	79,797	79,797	79,797	79,797	79,797	119,696	79,797	1,037,366	
6700-30 · Payroll Taxes	3,002	3,002	3,002	3,002	4,504	3,002	3,002	3,002	3,002	3,002	4,504	3,002	39,031	Ratios to wages based on estimate
6700-40 · PERS - Company Contrib	6,384	6,384	6,384	6,384	9,576	6,384	6,384	6,384	6,384	6,384	9,576	6,384	82,992	Ratios to wages based on estimate
6700 · Payroll Expenses - Other	399	399	399	399	599	399	399	399	399	399	599	399	5,188	Ratios to wages based on estimate
Total 6700 · Payroll Expenses	89,583	89,583	89,583	89,583	134,375	89,583	89,583	89,583	89,583	89,583	134,375	89,583	1,164,577	
6800 · Rents	2,516	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	20,292	For Lindsay, Lemon Cove, and Farmersville (est)
6810 · Service and Supplies														
6810-10 · Medical Supplies	6,525	6,500	8,775	7,700	8,850	11,075	5,775	8,500	7,350	6,325	7,000	3,100	87,475	
6810 · Service and Supplies - Other	300	200	100	500	150	150	150	100	1,000	100	100	150	3,000	
Total 6810 · Service and Supplies	6,825	6,700	8,875	8,200	9,000	11,225	5,925	8,600	8,350	6,425	7,100	3,250	90,475	
6820 · Training/Seminars and Supplie	450	450	450	450	450	450	450	450	450	450	450	450	5,400	
6830 · Travel and Transportation	0	0	0	500	0	0	0	500	0	0	0	0	1,000	
6850 · Uniform Allowance	1,000	500	1,000	500	1,000	500	1,000	500	1,000	500	1,000	500	9,000	
6900 · Utilities														
6900-10 · Gas and Electric	920	890	915	540	345	405	555	565	595	535	500	595	7,360	
6900-20 · Water and Sewer	125	125	125	125	125	125	125	125	125	125	125	125	1,500	
6900 · Utilities - Other	175	175	175	175	175	175	175	175	175	175	175	175	2,100	
Total 6900 · Utilities	1,220	1,190	1,215	840	645	705	855	865	895	835	800	895	10,960	
Total Expense	169,067	158,091	162,949	168,442	228,127	155,921	163,362	159,929	150,496	146,986	224,506	149,718	2,037,596	
Net Ordinary Income	-36,211	-8,866	-949	6,458	-77,127	119,353	22,507	-32,629	-13,746	64,214	-22,683	11,032	31,351	
Net Income	-36,211	-8,866	-949	6,458	-77,127	119,353	22,507	-32,629	-13,746	64,214	-22,683	11,032	31,351	



EXETER DISTRICT AMBULANCE

Revenue Projection 3 Rig

	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
Days	31	31	30	31	30	31	31	28	31	30	31	30	365
Transport/day	9	11	12	12	12	11	11	11	10	10	12	12	
Total Transports	279	341	360	372	360	341	341	308	310	300	372	360	4044
Average Billed/Transport	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	
Projected Revenue	\$ 502,200	\$ 613,800	\$ 648,000	\$ 669,600	\$ 648,000	\$ 613,800	\$ 613,800	\$ 554,400	\$ 558,000	\$ 540,000	\$ 669,600	\$ 648,000	\$ 7,279,200
Average Actual/Transport	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	
Average Write-off/Transport	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	
Projected Write-Off	\$ 369,675	\$ 451,825	\$ 477,000	\$ 492,900	\$ 477,000	\$ 451,825	\$ 451,825	\$ 408,100	\$ 410,750	\$ 397,500	\$ 492,900	\$ 477,000	\$ 5,358,300
Actual Ambulance Income	\$ 132,525	\$ 161,975	\$ 171,000	\$ 176,700	\$ 171,000	\$ 161,975	\$ 161,975	\$ 146,300	\$ 147,250	\$ 142,500	\$ 176,700	\$ 171,000	\$ 1,920,900
													\$ -
TOTAL	\$ 132,525	\$ 161,975	\$ 171,000	\$ 176,700	\$ 171,000	\$ 161,975	\$ 161,975	\$ 146,300	\$ 147,250	\$ 142,500	\$ 176,700	\$ 171,000	\$ 1,920,900
TCCAD Dispatch Charge	\$ 6,138	\$ 7,502	\$ 7,920	\$ 8,184	\$ 7,920	\$ 7,502	\$ 7,502	\$ 6,776	\$ 6,820	\$ 6,600	\$ 8,184	\$ 7,920	\$ 88,968

Tax Revenue on separate tab



Pay Period ending		7/7/2018	7/21/2018	8/4/2018	8/18/2018	9/1/2018	9/15/2018	9/29/2018	10/13/2018	10/27/2018	11/10/2018	11/24/2018	12/8/2018	12/22/2018	1/5/2019	1/19/2019	2/2/2019	2/16/2019	3/2/2019	3/16/2019	3/30/2019	4/13/2019	4/27/2019	5/11/2019	5/25/2019	6/8/2019	6/22/2019	Total
DM	FT	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	26
Billr	FT	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	2340
Pre-Biller	PT	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	1248
P1	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E1	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P2	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E2	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P3	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E3	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P4	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E4	FT																											0
Add P	Per Diem																											0
Add P	Per Diem																											0
Add P	Per Diem																											0
Add P	Per Diem																											0
		2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	2016	56004

	Pay Date	Factor	7/13/2018	7/27/2018	8/10/2018	8/24/2018	9/7/2018	9/21/2018	10/5/2018	10/19/2018	11/2/2018	11/16/2018	11/30/2018	12/14/2018	12/28/2018	1/11/2019	1/25/2019	2/8/2019	2/22/2019	3/8/2019	3/22/2019	4/5/2019	4/19/2019	5/3/2019	5/17/2019	5/31/2019	6/14/2019	6/28/2019	
DM	\$ 2,692.31	1.0000	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 70,000	
Billr	\$ 19.00	1.0556	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 46,932	
Pre-Biller	\$ 17.50	1.0000	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 21,840	
P1	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E1	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P2	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E2	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P3	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E3	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P4	\$ 17.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E4	\$ 12.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P5	\$ 17.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E5	\$ 12.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P6	\$ 17.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E6	\$ 12.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 39,899	\$ 1,037,366

Wages	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total	
	\$ 79,797	\$ 79,797	\$ 79,797	\$ 79,797	\$ 119,696	\$ 79,797	\$ 79,797	\$ 79,797	\$ 79,797	\$ 79,797	\$ 119,696	\$ 79,797	\$ 1,037,366	
CAL PERS	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	105,416	
Benefits	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	197,357	
Payroll Taxes	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	1501.21	39031.46	
	3002.42	3002.42	3002.42	3002.42	4503.63	3002.42	3002.42	3002.42	3002.42	3002.42	4503.63	3002.42	39031.46	

Medical Supplies	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ 5,672	\$ 4,418	\$ 7,617	\$ 6,677	\$ 5,539	\$ 4,948	\$ 5,021	\$ 7,381	\$ (1,370)	\$ 5,495	\$ 6,085	\$ 2,691	\$ 60,173
2017/2018	\$ 2,123	\$ 5,642	\$ 5,432	\$ 5,870	\$ 7,680	\$ 9,621	\$ 4,545	\$ 4,217	\$ 6,371	\$ 2,756	\$ -	\$ -	\$ 54,257
Max value	\$ 5,672	\$ 5,642	\$ 7,617	\$ 6,677	\$ 7,680	\$ 9,621	\$ 5,021	\$ 7,381	\$ 6,371	\$ 5,495	\$ 6,085	\$ 2,691	\$ 75,953
Projection	\$ 6,525	\$ 6,500	\$ 8,775	\$ 7,700	\$ 8,850	\$ 11,075	\$ 5,775	\$ 8,500	\$ 7,350	\$ 6,325	\$ 7,000	\$ 3,100	\$ 87,475

Add 15% to accommodate for 4 rigs and cost increases

Service and Other Supplies	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ -	\$ 160	\$ 931	\$ 140	\$ 180	\$ 160	\$ -	\$ 323	\$ 20	\$ 20	\$ 80	\$ 2,014
2017/2018	\$ 340	\$ 220	\$ 80	\$ 20	\$ 200	\$ 180	\$ -	\$ -	\$ 1,756	\$ -	\$ -	\$ -	\$ 2,796
2-1 Average	\$ 340	\$ 220	\$ 160	\$ 931	\$ 200	\$ 180	\$ 160	\$ -	\$ 1,756	\$ 20	\$ 20	\$ 80	\$ 4,067
Projection	\$ 300	\$ 200	\$ 100	\$ 500	\$ 150	\$ 150	\$ 150	\$ 100	\$ 1,000	\$ 100	\$ 100	\$ 150	\$ 3,000

Estimates for Palm, EMSAR

Training/Seminars and	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ 338	\$ 65	\$ -	\$ 265	\$ -	\$ -	\$ 2,731	\$ -	\$ -	\$ -	\$ -	\$ 3,399
2017/2018	\$ -	\$ -	\$ -	\$ 212	\$ -	\$ -	\$ -	\$ 124	\$ -	\$ -	\$ -	\$ -	\$ 336
2-1 Average													\$ -
Projection	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 5,400

Licensing renewals average \$250 per Paramedic, \$200 per EMT

Travel and Transportation	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238	\$ 238
2017/2018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2-1 Average													\$ -
Projection				\$ 500				\$ 500					\$ 1,000

Contingency

Uniform Allowance	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ 1,299	\$ -	\$ 2,625	\$ 998	\$ 438	\$ 525	\$ -	\$ -	\$ 1,794	\$ -	\$ 765	\$ 8,444
2017/2018	\$ 504	\$ -	\$ 1,393	\$ 1,123	\$ 284	\$ 515	\$ 795	\$ 953	\$ 640	\$ 22	\$ -	\$ -	\$ 6,229
2-1 Average													\$ -
Projection	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 9,000

Estimate

Telephone	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 824.67	\$ 358.39	\$ 602.85	\$ 919.77	\$ 1,341.77	\$ 842.08	\$ 310.95	\$ 319.70	\$ 948.26	\$ 993.02	\$ 1,251.19	\$ 1,124.07	\$ 9,836.72
2017/2018	\$ 312.54	\$ 834.23	\$ 834.23	\$ 1,370.66	\$ 333.15	\$ 875.31	\$ 855.70	\$ 856.08	\$ 856.90	\$ 859.96	\$ 1,100.00	\$ 1,000.00	\$ 10,088.76
2-1 weighted + 10%	\$ 532.00	\$ 744.00	\$ 833.00	\$ 1,343.00	\$ 737.00	\$ 951.00	\$ 742.00	\$ 746.00	\$ 977.00	\$ 995.00	\$ 1,266.00	\$ 1,146.00	\$ 11,012.00

Communications	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 12.19	\$ 223.01	\$ 272.72	\$ 197.65	\$ 330.97	\$ 89.17	\$ 170.97	\$ 89.17	\$ 170.24	\$ 170.27	\$ 250.90	\$ 175.81	\$ 2,153.07
2017/2018	\$ 181.44	\$ 182.98	\$ 96.82	\$ 272.24	\$ 184.53	\$ 402.71	\$ 251.60	\$ 103.85	\$ 271.22	\$ 271.22	\$ 270.00	\$ 270.00	\$ 2,758.61
2-1 weighted + 10%	\$ 138.00	\$ 216.00	\$ 171.00	\$ 273.00	\$ 257.00	\$ 329.00	\$ 248.00	\$ 109.00	\$ 262.00	\$ 262.00	\$ 290.00	\$ 263.00	\$ 2,818.00

Fuel and Oil	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 2,867.79	\$ 3,030.24	\$ 3,677.70	\$ 2,949.71	\$ 4,402.65	\$ 5,973.70	\$ 4,339.78	\$ 5,349.20	\$ 4,071.53	\$ 3,407.14	\$ 7,975.11	\$ 7,431.25	\$ 55,475.80
2017/2018	\$ 5,507.46	\$ 4,664.39	\$ 4,101.93	\$ 8,746.41	\$ 5,210.45	\$ 5,776.44	\$ 4,453.29	\$ 2,832.78	\$ 5,622.52	\$ 2,469.96	\$ 8,000.00	\$ 8,000.00	\$ 65,385.63
Corrections for 4 rigs	\$ 6,884.33	\$ 5,830.49	\$ 5,127.41	\$ 10,933.01	\$ 6,513.06	\$ 7,220.55	\$ 5,566.61	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 8,000.00	\$ 8,000.00	\$ 77,575.46
Projection w/5% fuel cost	\$ 7,229.00	\$ 6,123.00	\$ 5,384.00	\$ 11,480.00	\$ 6,839.00	\$ 7,582.00	\$ 5,845.00	\$ 4,725.00	\$ 4,725.00	\$ 4,725.00	\$ 8,400.00	\$ 8,400.00	\$ 81,457.00

Gas and Electric	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 881.79	\$ 862.16	\$ 870.04	\$ 526.54	\$ 374.83	\$ 431.08	\$ 557.20	\$ 620.50	\$ 556.35	\$ 522.95	\$ 484.98	\$ 574.64	\$ 7,263.06
2017/2018	\$ 903.23	\$ 865.10	\$ 900.74	\$ 521.30	\$ 285.74	\$ 346.76	\$ 509.64	\$ 466.07	\$ 596.73	\$ 505.81	\$ 484.98	\$ 574.64	\$ 6,960.74
Average	\$ 893.00	\$ 864.00	\$ 886.00	\$ 524.00	\$ 331.00	\$ 389.00	\$ 534.00	\$ 544.00	\$ 577.00	\$ 515.00	\$ 485.00	\$ 575.00	\$ 7,117.00
Projection	\$ 920.00	\$ 890.00	\$ 915.00	\$ 540.00	\$ 345.00	\$ 405.00	\$ 555.00	\$ 565.00	\$ 595.00	\$ 535.00	\$ 500.00	\$ 595.00	\$ 7,360.00

1.03
Assume 3% cost increase

Water and Sewer	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ -	\$ 136.22	\$ 136.22	\$ 136.22	\$ 272.44	\$ -	\$ 156.22	\$ 140.35	\$ 107.00	\$ 107.00	\$ 107.00	\$ 234.00	\$ 1,532.67
2017/2018	\$ -	\$ 107.00	\$ 107.00	\$ 214.00	\$ -	\$ 214.00	\$ -	\$ 110.22	\$ 110.22	\$ 110.22	\$ -	\$ -	\$ 972.66
Projection	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 1,500.00

Estimate

Utilities - Other	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ -	\$ -	\$ -	\$ 358.99	\$ 343.59	\$ 159.99	\$ 319.98	\$ -	\$ 319.98	\$ 159.99	\$ 159.99	\$ 159.99	\$ 1,982.50
2017/2018	\$ -	\$ 319.98	\$ 159.99	\$ 159.99	\$ 159.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 799.95
Projection	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 2,100.00

Unwired Broadband 159.99 per month
Estimate with price increase plus additional vehicle